

**CLC Consolidated**  
**CLC - All Communities**  
**For the Months Ending September 30, 2009**

Description	Year to Date		
	Actual	Budget	Variance
<b>Operating Revenue</b>			
Management Fee	\$2,533,150.11	\$2,533,159.35	(\$9.24)
Independent Living	7,587,063.20	7,917,261.72	(330,198.52)
Assisted Living Revenue	4,748,006.09	5,106,603.32	(358,597.23)
Memory Support Revenue	272,539.92	441,417.00	(168,877.08)
Nursing Home Revenue	11,210,611.45	11,662,189.37	(451,577.92)
Ancillary Revenue	1,149,610.24	625,670.69	523,939.55
Homecare Services	693,744.98	641,754.54	51,990.44
Adult Day Revenue	166,345.76	245,640.12	(79,294.36)
Investment Income	468,689.13	765,301.51	(296,612.38)
Other Revenue	699,000.32	534,727.56	164,272.76
<b>Total Operating Income</b>	<b>29,528,761.20</b>	<b>30,473,725.18</b>	<b>(944,963.98)</b>
<b>Operating Expenses</b>			
Administration	6,461,560.42	6,692,312.46	230,752.04
Marketing	799,453.51	976,864.87	177,411.36
Volunteers	33,379.37	34,694.00	1,314.63
Concierge	159,821.41	175,921.99	16,100.58
Activities	608,395.72	662,940.00	54,544.28
Dietary	4,093,605.19	3,995,229.28	(98,375.91)
Social Services	176,314.58	181,477.72	5,163.14
Resident Services	122,603.89	125,646.38	3,042.49
Medical Records	118,255.68	102,745.78	(15,509.90)
Assisted Living	1,220,436.90	1,092,527.76	(127,909.14)
Memory Support	535.57	166,182.03	165,646.46
Nursing	7,044,285.45	6,103,697.87	(940,587.58)
Ancillary	814,429.41	424,950.84	(389,478.57)
Maintenance	985,811.06	1,117,627.40	131,816.34
Transportation	63,707.62	120,262.79	56,555.17
Environmental Services	926,979.15	1,073,875.09	146,895.94
Utilities	769,933.46	1,073,527.75	303,594.29
Cottages	66,951.08	60,700.32	(6,250.76)
Home Care Services	670,474.22	621,045.64	(49,428.58)
Adult Day Care	239,476.25	269,843.95	30,367.70
Fundraising	33,859.29	49,840.00	15,980.71
Redevelopment	131,497.93	0.00	(131,497.93)
Interest and Bond Fees	3,888,446.26	3,982,455.42	94,009.16
Taxes and Insurance	125,611.59	121,349.22	(4,262.37)
<b>Total Operating Expense</b>	<b>29,555,825.01</b>	<b>29,225,718.56</b>	<b>(330,106.45)</b>
<b>Net Operating Income (Loss)</b>	<b>(27,063.81)</b>	<b>1,248,006.62</b>	<b>(1,275,070.43)</b>
<b>Operating Margin (%)</b>	<b>-0.09%</b>	<b>4.10%</b>	<b>-4.19%</b>
<b>Non Operating Income (Expense)</b>			
Contributions	125,833.06	398,944.70	(273,111.64)
Contributions InterCo	(245,421.41)	(221,835.03)	(23,586.38)
Unrealized Gain/(Loss) on Investments	1,622,659.70	0.00	1,622,659.70
Realized Gain/(Loss) on Investments	100,799.26	0.00	100,799.26
Earned Entry Fund	953,504.30	639,006.00	314,498.30
Depreciation/Amortization	(3,537,295.19)	(2,928,835.28)	(608,459.91)
Other	405,707.02	0.00	405,707.02
<b>Total Non Operating Income (Expense)</b>	<b>(574,213.26)</b>	<b>(2,112,719.61)</b>	<b>1,538,506.35</b>
<b>Net income (loss)</b>	<b>(601,277.07)</b>	<b>(864,712.99)</b>	<b>263,435.92</b>
<b>DCOH</b>			
Total Cash on Hand	22,743,253		
Less: Restricted cash	(1,177,447)		
Total Unrestricted Cash	21,565,806	25,902,497	
Total Operating Expenses	27,022,675	17,695,280	
Days Cash on Hand	218	265	
Debt Service Coverage Ratio:	146.87%	181.34%	